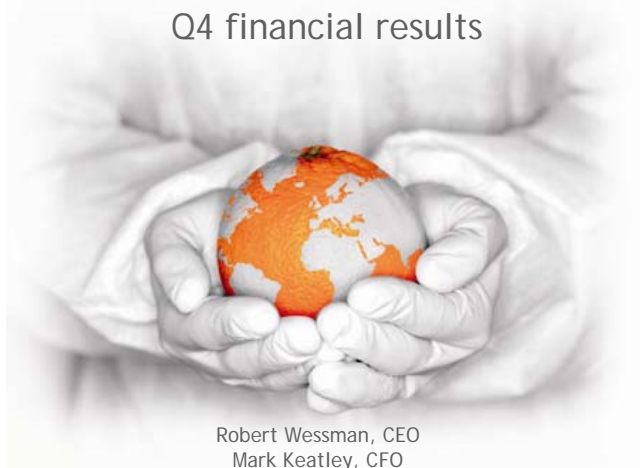




## Record year in growth and profits

Q4 financial results



Robert Wessman, CEO  
Mark Keatley, CFO  
Sigurdur Olafsson, President of N-America sales



## Forward looking statement

*Any statement contained in this presentation that refers to Actavis' estimated or anticipated future results or future activities are forward-looking statements which reflect the Company's current analysis of existing trends, information and plans. These forward-looking statements are subject to a number of risks and uncertainties that could cause actual results to differ materially depending on factors such as the availability of resources, the timing and effect of regulatory actions, the success of new products, the strength of competition, the success of research and development issues, unexpected contract breaches or terminations, exposure to product liability and other lawsuits, the effect of currency fluctuations and other factors. Actavis does not undertake the obligation to update or alter these forward-looking statements beyond its duties as an issuer of listed securities on the Iceland Stock Exchange.*



## Today's speakers



Robert Wessman  
President & CEO



Mark Keatley  
Executive CFO



Sigurdur O Olafsson  
President of N-America Sales



## Agenda

1. Review of 2005
2. Financial highlights
3. Sales performance
  - Own label
  - Third party
  - North America
4. Strategic positioning
5. Priorities and integration
6. Q&A



## Review of 2005



## Strategic acquisitions



Biovena, Poland  
January



Lotus Laboratories, India  
February



Pharma Avalanche,  
Czech & Slovakia  
February



Amide, USA  
May



Higia, Bulgaria  
September



Kéri Pharma Generics, Hungary  
September



Alpharma's generic business  
September

## Record quarter

Thousands of Euro	Actavis	Alpharma	Enlarged	Actavis	
	Stand-alone	units	Actavis	Q4 2004	% Change
	Q4 2005	From 19/12	Q4 2005	Q4 2004	% Change
Total Revenues	181,525	13,022	194,547	112,428	73.0%
EBITDA	54,390	(2,231)	52,159	27,005	93.1%
EBITDA %	30.0%	-17.1%	26.8%	24.0%	
Net profit	37,288	(1,872)	35,416	18,179	94.8%

- Record performance
  - Revenue 4Q 2005 up 73% to EUR194.5 million
  - Record EBITDA margin of 26.8%, 30.0% before Alpharma
  - Profit up 94.8%
  - Underlying growth of 17.2%
- Acquisition of the human generics division of Alpharma Inc, placing Actavis among the five largest global generics businesses
- Expanded sales network
  - Germany, UK, Portugal and the Netherlands
  - Indonesia and China

## Record year in growth and profits

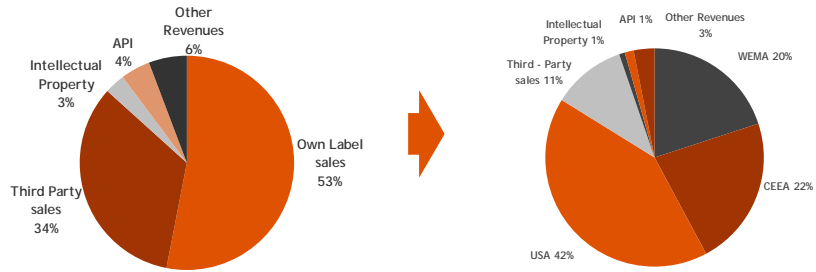
Thousands of Euro	Actavis	Alpharma	Enlarged	Actavis	
	Stand-alone	units	Actavis	12M 2004	% Change
	12M 2005	From 19/12	12M 2005	12M 2004	% Change
Total Revenues	566,242	13,022	579,264	453,212	27.8%
EBITDA	150,702	(2,231)	148,471	113,759	30.5%
EBITDA %	26.6%	-17.1%	25.6%	25.1%	
Net profit	82,875	(1,873)	81,003	64,282	26.0%

- Record performance
  - Revenue 2005 up 27.8% to EUR579.3 million
  - Record EBITDA margin of 25.6%, 26.6% before Alpharma
  - Profit up 26%
  - Underlying growth of 4.3%
- Over 100 new product launches
- 200 products in the pipeline and over 200 new regulatory submissions
  - New development center in India

Presentation will focus on Actavis Stand-alone numbers except otherwise stated

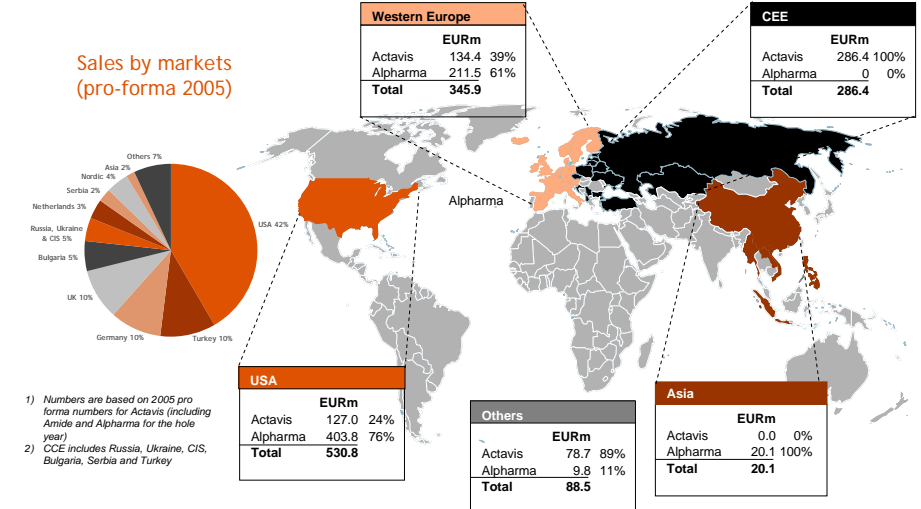
## Revenues by segments

12M 2004      12M Proforma 2005



\*API: Actavis Pharmaceutical Ingredients  
Proforma numbers include FY sales of Alpha and Amide

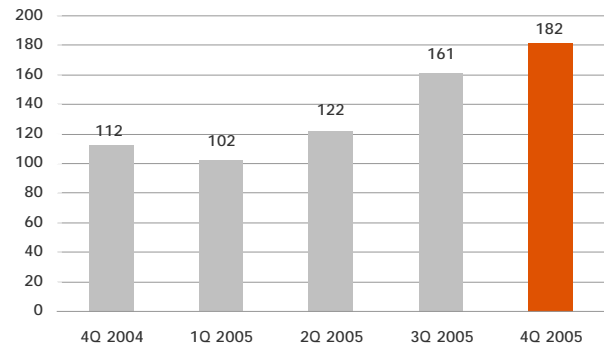
## Sales by markets (pro-forma 2005)



1) Numbers are based on 2005 pro forma numbers for Actavis (including Amide and Alpha for the whole year)  
2) CEE includes Russia, Ukraine, CIS, Bulgaria, Serbia and Turkey

# Revenue by quarter

EUR million

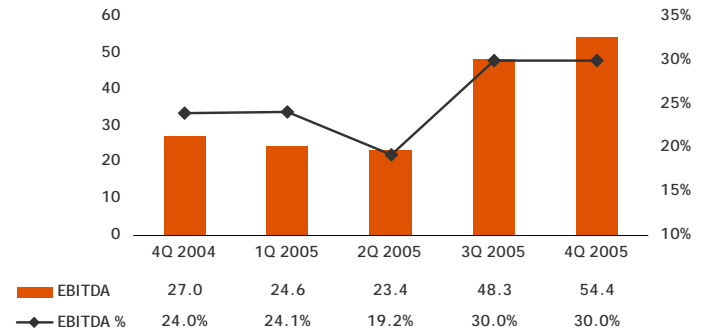


Underlying growth 4.3% over 2005 for full year, 17.2% for Q4

Figures before acquisition of Alpha

# EBITDA margin

EUR million



Figures before acquisition of Alpha

## Financial highlights

Mark Keatley  
CFO



## Financial achievements 4Q

- Record EBITDA of EUR52.2 million (consolidated)
- Record profit before tax of EUR35.4 million (consolidated)
- Tax rate maintained at competitive level (12% of PBT)
- Full year 2005 increase of 18% in Earnings per Share
- New financings completed of EUR1.2 billion
  - Acquisition of Alharma business
  - Long-term debt refinanced on favorable terms
- Balance sheet strength maintained
  - Net worth: Net debt ratio of 55:45
  - Cash balances of EUR99.3 million

## Financial highlights 4Q

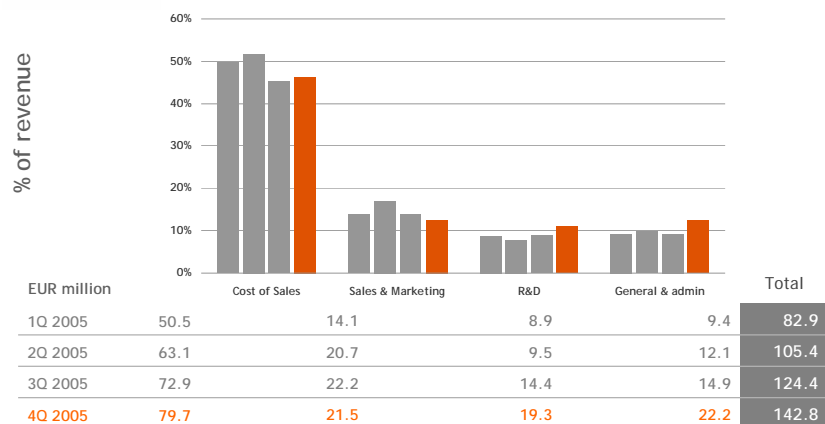
Thousands of Euro	Actavis Q4 2005	Alharma From 19/12	Combined Group 2005	Actavis Group Q4 2004	% Change
Operating revenues.....	181,525	13,022	194,547	112,428	73.0%
Total operating expenses.....	(142,752)	(17,286)	(160,038)	(94,807)	68.8%
EBITDA.....	54,390	(2,231)	52,159	27,005	93.1%
EBITDA %.....	30.0%	-17.1%	26.8%	24.0%	2.8%
EBIT.....	38,773	(4,264)	34,510	17,620	95.9%
Profit before tax.....	39,709	(3,062)	36,648	17,269	112.2%
Taxes.....	(2,421)	1,189	(1,232)	910	-235.3%
Net profit.....	37,288	(1,873)	35,416	18,179	94.8%
Underlying Growth.....	17.2%	N/A	N/A	4.8%	N/A
Earnings per share (EPS).....			0.01038	0.00586	77.2%

## Financial highlights 12M

Thousands of Euro	Actavis 12M 2005	Alharma From 19/12	Combined Group 2005	Actavis Group 12M 2004	% Change	Actavis Group Pro-forma
Operating revenues.....	566,242	13,022	579,264	453,212	27.8%	1,271,739
Total operating expenses.....	(455,466)	(17,286)	(472,752)	(364,746)	29.6%	N/A
EBITDA.....	150,702	(2,231)	148,471	113,759	30.5%	272,135
EBITDA %.....	26.6%	-17.1%	25.6%	25.1%	0.5%	21.4%
EBIT.....	110,776	(4,264)	106,512	88,466	20.4%	198,309
Profit before tax.....	94,541	(3,062)	91,479	74,990	22.0%	N/A
Taxes.....	(11,666)	1,189	(10,477)	(10,708)	-2.2%	N/A
Net profit.....	82,875	(1,873)	81,003	64,282	26.0%	133,859
Underlying Growth in revenue...	4.3%	N/A	N/A	10.6%	N/A	N/A
Earnings per share (EPS).....			0.02551	0.02162	18.0%	N/A

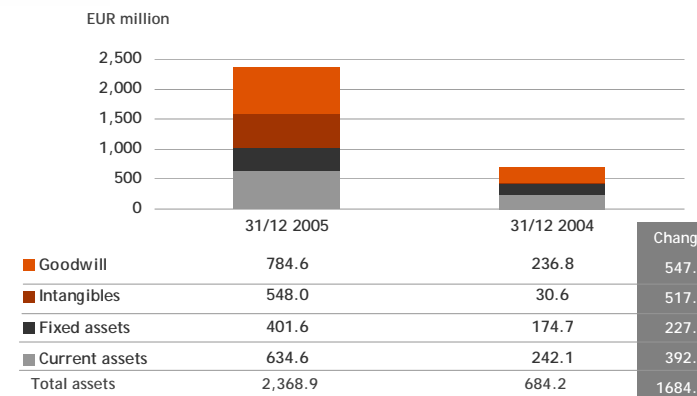
## Cost ratio trend

(excluding Alpharma business from Dec 05)  
EUR million



- Increased R&D Expenses in Q4, mainly due to one off charges for rationalisation & writedown of development projects
- Increase in G & A Expenses in Q4, due to M&A activities (EUR2.2 mm) and integration & restructuring costs (EUR2.5 mm)

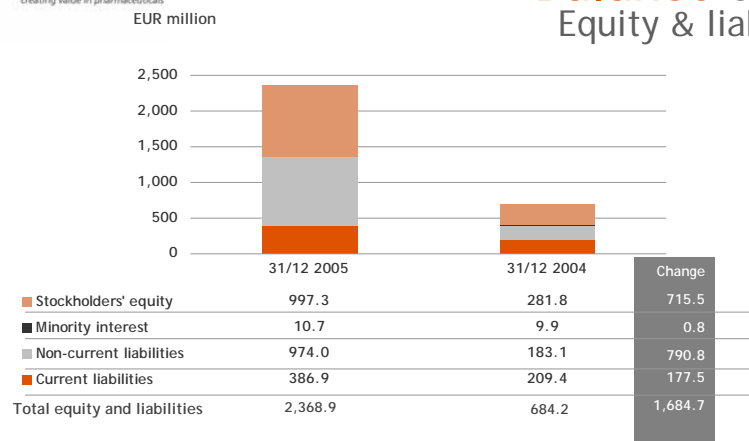
## Balance sheet Assets



- Increases mostly due to the acquisitions of Amide and Alpharma
- Fair values (Fixed assets & Intangibles) and Goodwill values have been independently assessed by outside experts

Including Alpharma

## Balance sheet Equity & liabilities



- Stockholders' equity increased mainly due to issuance of ordinary shares (EUR259 mm) and preferred shares (EUR368 mm) in relation to the Amide and Alpharma acquisitions
- Non-current liabilities increased due to increase in Debt by EUR609 mm in relation to the financing of the acquisitions

Including Alpharma

## Cash Flow

EUR '000

	12M 2005	12M 2004
Working capital from operating activities	109,079	92,116
<b>Net Cash provided by operating activities</b>	<b>103,004</b>	<b>46,710</b>
R&D	-39,762	-13,790
CAPEX	-58,679	-41,431
Acquisitions	-880,787	-8,374
Other investmetns	18,001	451
<b>Investing activities total</b>	<b>-961,227</b>	<b>-63,144</b>
Issue of Ordinary Shares (net)	247,379	-768
Issue of Preference Shares (net)	356,498	0
Increase in debt (net)	334,375	6,035
Other	-471	0
<b>Financing activities total</b>	<b>937,780</b>	<b>5,267</b>
<b>Net change in cash and cash equivalents</b>	<b>79,557</b>	<b>-11,167</b>
Effects of foreign exchange adjustments	2,426	-1,475
Cash and cash equivalents at beginning of period	17,325	29,967
<b>Cash and cash equivalents at end of period</b>	<b>99,308</b>	<b>17,325</b>

Including Alpharma

### Guidance for 2006

- Full year revenue target of EUR1.3 billion
- Continued strong growth, especially in US and Eastern Europe/Russia
- EBITDA margin in range of 19-20%
- Q1 expected to be on track

## Sales performance

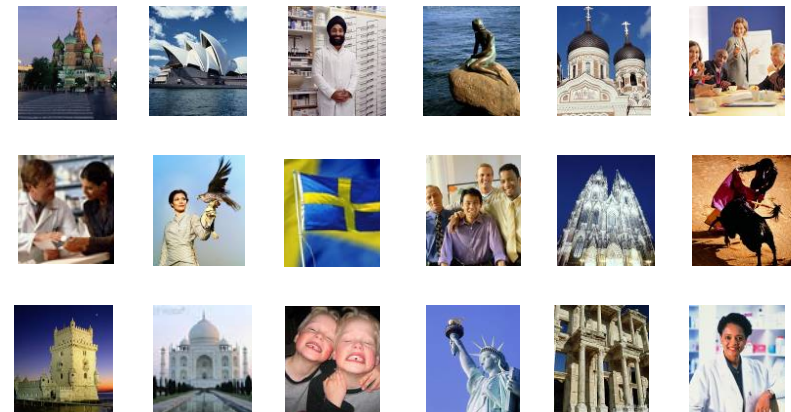
Sigurdur Oli Olafsson  
President of North-America sales



## Divisional overview

- **Sales & Marketing, International (Own-label)**
  - Own-label products either developed by Actavis or in-licensed from other companies
  - Key markets include Turkey, Bulgaria, Russia, Serbia and Scandinavia
  - Acquisition of Alparma included as of 19 December
- **Sales & Marketing, Third-party Global**
  - Sales of products developed by Actavis to third parties
  - Key markets include Germany, Austria, the Netherlands, Spain and France
- **North America Division**
  - Acquisition of Amide included as of 1 July and Alparma included as of 19 December
  - Sales of Own-label products

## Own-label sales - 4Q & 12M





## Sales development

EUR294.1 million in 2005

### Own-label sales by quarters

	1Q 2005	2Q 2005	3Q 2005	4Q 2005	4Q 2004	12M 2005	12M 2004
Sales .....	64.2	73.2	72.5	84.2	68.6	294.1	240.2
% of Group Revenues .....	63.0%	60.0%	45.1%	46.4%	61.3%	51.9%	53.2%
Underlying Growth .....	14.0%	26.6%	19.7%	11.2%	3.0%	17.6%	0.1%

- Highlights for 4Q and 12M
  - Sales up 22.8% in 4Q, 22.5% for 12M
  - Own-label represented 51.9% of the Group's revenue in 12M
  - Strong growth in the quarter mainly due to sales performance in Turkey, Russia and Ukraine
  - New markets in Central Europe
    - Poland, Czech Republic, Slovakia and Hungary
  - Over 60 new products where launched into different markets
  - 180 new registration submissions

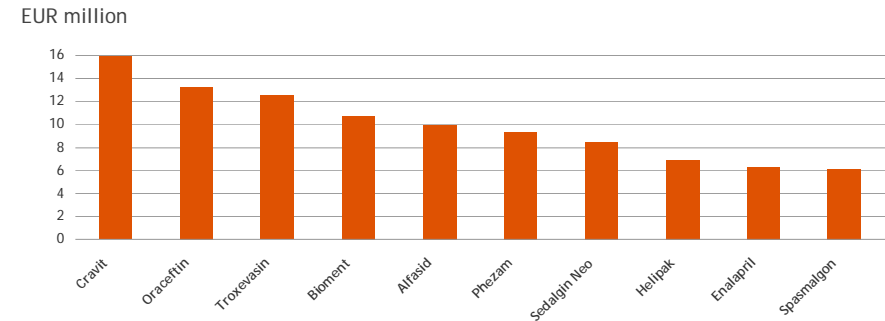
Own Label figures before acquisition of Alpharma



## Own-label sales

### Top 10 products

Total EUR294.1 million in 2005



Top 10 products account for 34% of Own-label sales

Sales ranking exclude impact of Alpharma in Europe, which will be reported in Q1

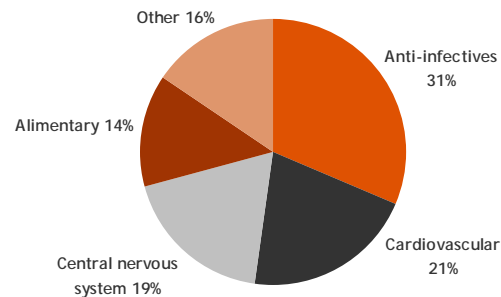
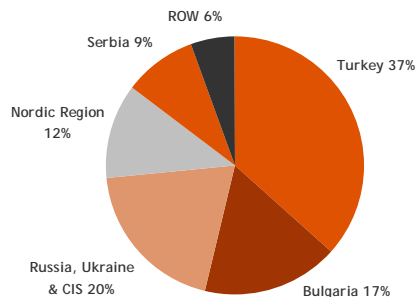


## Well diversified sales

### 12M

Own-label sales by markets

Own-label sales by therapeutic classes



Sales analysis exclude impact of Alpharma in Europe, which will be reported in Q1



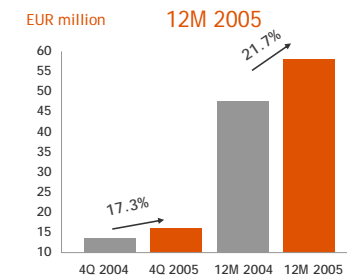
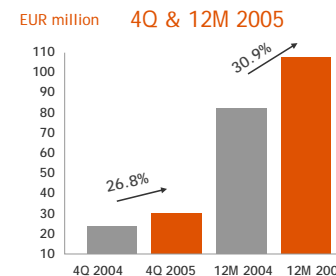
## Own-label - key markets

### Turkey - 37% of division sales

- Strong growth from 2004, sales up 26.8% in 4Q and up 30.9% in 12M
- Government imposed price decreases - pressure on margins
- Increase in volume was the main growth driver

### Russia, Ukraine & CIS - 20% of division sales

- Good growth from 2004 of 17.3% in 4Q and up 21.7% in 12M
- Strong sales performance in both Russia and Ukraine as a result of focused promotion and branding activities.



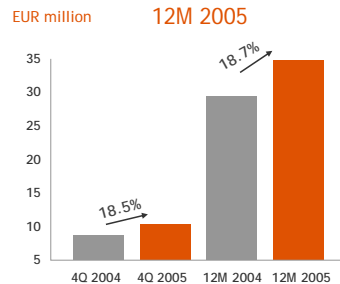
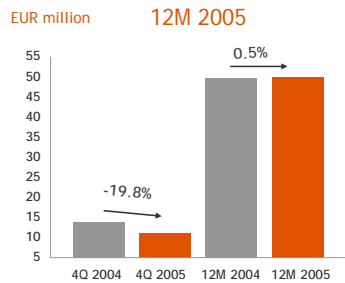
## Own-label - key markets

### Bulgaria - 17% of division sales

- Lower sales than anticipated in the quarter
- Stock level reduced at wholesalers
- Sales marginally up 0.5% for full year

### North Europe - 12% of division sales

- Good growth of 18.5% from 2004 in Q4 and 18.7% in 12M
- Denmark performed well in 4Q and during the year due to successful launches



## Third-party sales



## Sales development EUR149.7 million

### Third-Party sales by quarters - highlights

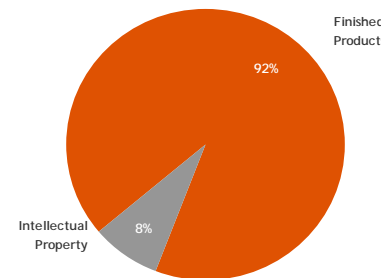
	1Q 2005	2Q 2005	3Q 2005	4Q 2005	4Q 2004	12M 2005	12M 2004
Sales .....	26.8	33.3	43.6	46.0	33.4	149.7	164.8
% of Group Revenues .....	26.3%	27.3%	27.1%	26.4%	32.1%	26.4%	36.5%
Underlying Growth .....	-54.6%	-13.8%	26.2%	37.9%	-5.6%	-9.8%	24.0%

### Highlights

- Highest sales in a single quarter since the exceptional 1Q 2004
- Sales performance of products in line with expectations in 4Q 2005
- Two successful new product launches during 4Q; Glimepiride in several markets and Benazepril in Germany
- Sales of intellectual property in line with expectations, both in 4Q and for the year

## Third-party sales - 12M Total EUR149.7 million

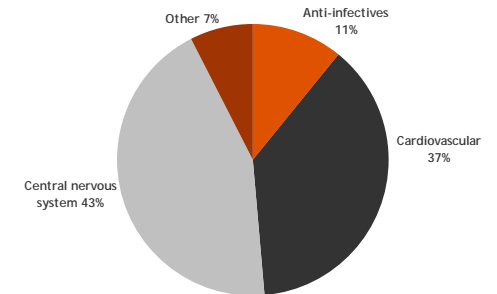
### Sales by segments



#### Intellectual Property

- 12.2 million, down 7% from 2004
- Revenue from 54 products

### Sales by therapeutic class



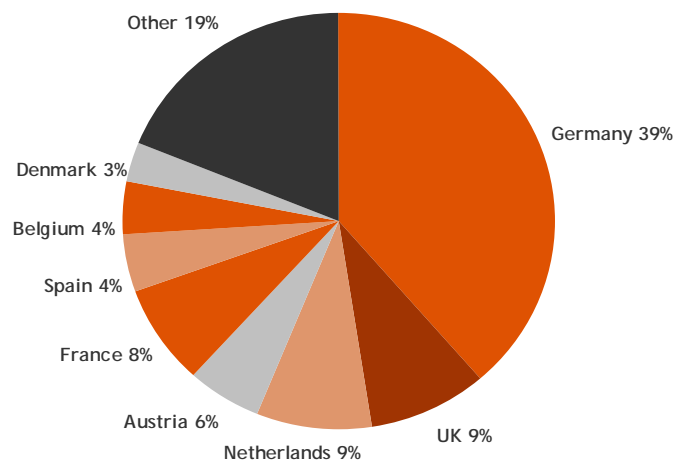
#### Finished products

- 137.5 million, down 9% from 2004
- Revenue from 44 products



## Well placed in key markets - 12M

Finished products total EUR137.5 million

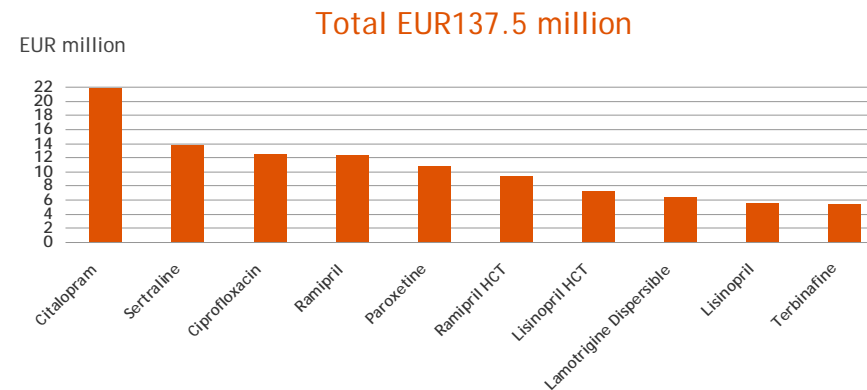


\*Market split excludes sales of intellectual property



## Third-party - 12M

Top 10 products



Top 10 products account for 77% of finished products sales



## North America sales



## Sales development

EUR62.9 million

### North America sales by quarters - highlights

	3Q 2005	4Q 2005	12M 2005
Sales .....	32.5	30.4	62.9
% of Group Revenues .....	20.2%	16.7%	11.1%

### Highlights

- Amide consolidated into Group accounts from 1 July 2005
- Strong performance and 48.1% revenue growth for first 12 months from 2004
- Three new products launched in the quarter

Sales exclude impact from Alpharma acquisition



## US branding

- Actavis has 64 Amide products on the market and 98 Alpharma products
  - Only two overlapping
- Re-branding of Amide and Alpharma to Actavis
- Sales force integration completed
- Warehouse and distribution integration in 2Q

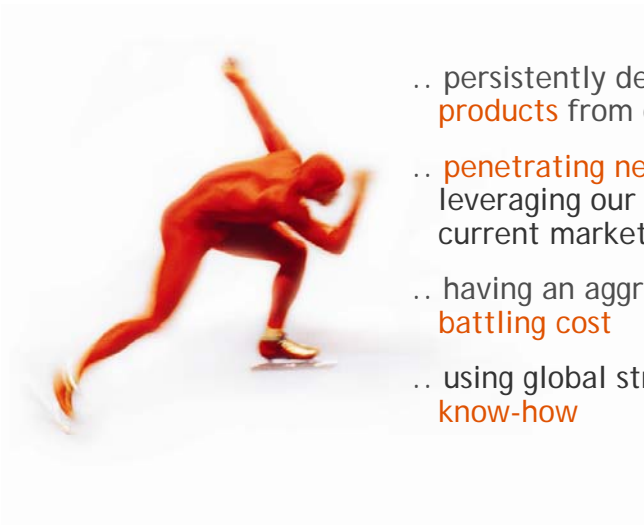


## Well positioned for further growth

Robert Wessman  
President & CEO



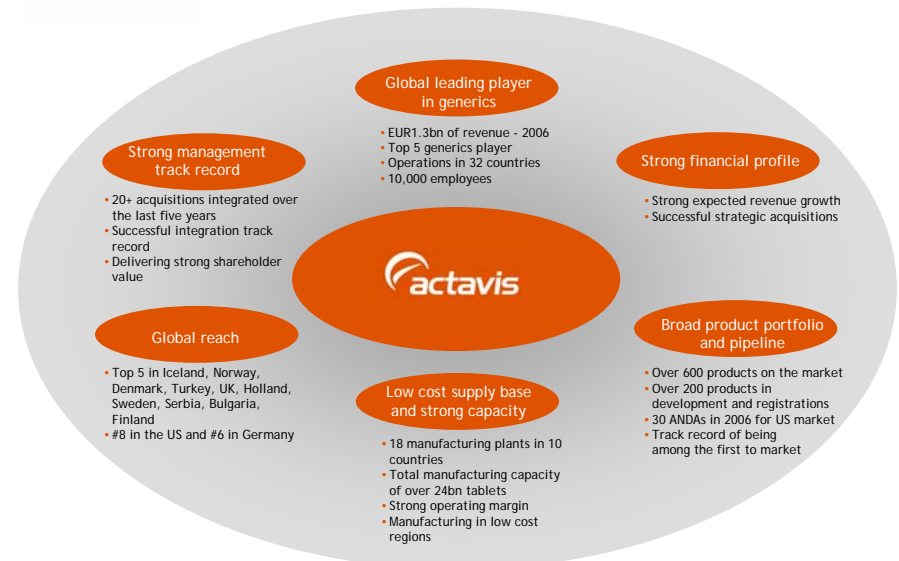
## We will realise our vision by.....



- .. persistently delivering **new products** from our strong pipeline
- .. **penetrating new markets** and leveraging our strong position in current markets
- .. having an aggressive approach to **battling cost**
- .. using global strength and **local know-how**



## A strong global player



## Priorities and integration



## Integration actions completed or in progress

1. Rapid new product introduction to new market	Portfolio wish lists in all major markets Portfolio synchronization / overlapping products Regulatory preparations / artwork / pricing Supply chain coordination / supply management Cross selling Over 150 product launches planned in 2006 Re-branding in 12 countries
2. Secure key staff but minimize headcount	Secure key staff but minimize headcount
3. Optimize number of sites	Optimize number of manufacturing sites
4. Simplify structure and take out middle layers	8 corporate divisions streamlined 14 Local divisions redesigned to fit simpler corporate structure Supportive functions integrated, cut down and decentralized
5. Lower general and admin cost	Cost cutting exercise across the group Purchasing programs to lower API sourcing and indirect spend

## Integration actions completed or in progress

6. Transfer products to low cost sites	Product transfer to third party sites in India
7. Enhance efficiency of W-Europe and US business units	W-Europe growth strategy with new products Stronger combined sales force in US with broader portfolio
8. Fully integrate US	Sales force integration completed Warehouse integration Portfolio coordination R&D integration Combine leadership teams Product branding Corporate branding
9. Reduce support functions	Decentralization of support functions (corporate role minimized)
10. Actavis culture and spirit	Management evaluation, contract and selection Introduction material in 22 languages 14 web sites redesigned Internal branding (buildings, bus. cards, clothing, letter heads)

## Priorities for 2006

### Priorities for 2006

- Successful delivery of new market launches
  - Prepare and execute over 150 new product launches in 2006
  - Accelerate new product introduction to key markets
  - Further strengthen regulatory capabilities
- Further expand into new markets and strengthen position in current markets
  - Cross-market product introductions
  - Acquisitions of product portfolios
  - Acquisitions of sales and marketing organizations
- Aggressively follow up on synergy targets from acquisitions
- Control cost
  - Renegotiation with suppliers
  - Optimization of headcount
  - Cost reduction exercise across the group
  - Weekly and monthly cost tracking

Thank you!



Investor & Media Relations:

Robert Wessman, President & CEO

Tel: +354 535 2300

Mark Keatley, CFO

Tel: +354 535 2300

Halldor Kristmannsson Vice President  
Corporate Communications

Tel : +354 535 2300/  
+354 840 3425

Financial Dynamics - New York  
Charles Armitstead

Tel: (+1) 212 850 5600